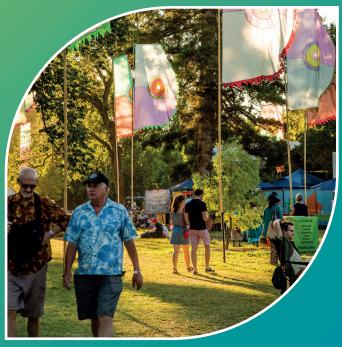


Kadaltilla 2020–2025 Strategic Plan

Annual Review – Financial Year 2022/2023











Background

The Kadaltilla/Adelaide Park Lands Authority's (Kadaltilla) Charter dated May 2023 includes a requirement for a Strategic Plan, as follows.

Kadaltilla shall:

- a) prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of Kadaltilla to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.
- b) consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for Kadaltilla.
- c) review the contents of the then current Strategic Plan annually in consultation with the Council.

The Kadaltilla 2020–2025 Strategic Plan was endorsed by Kadaltilla on 5 November 2020 and adopted by Council on 15 December 2020. A review of the Kadaltilla Strategic Plan is scheduled for August 2023.

The intent of a Strategic Plan is to set priorities and focus energy and resources to facilitate the Board working toward the following common purpose:

To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands.

The Guiding Principles of the Strategic Plan are:

- Preserve and strengthen the integrity of the Adelaide Park Lands
- Promote the values of the Park Lands as Adelaide's defining feature, and an internationally unique asset
- Contribute to the delivery of the City of Adelaide's Strategic Plan and vision and the State Government's 30-year Plan for Greater Adelaide.

The Strategic Plan contains four pillars of Culture, Environment, Management and Protection, and Advice. Each pillar has four to five specific Key Actions.

Terminology Explanation

Key Actions

In the second year of the Strategic Plan, Key Actions have been marked as 'not commenced', 'in progress' or 'completed'.

- Where a Key Action is marked as 'not commenced', it means that the Key Action is not started or not yet scheduled to commence.
- If a Key Action is 'in progress', it means that work on the activity commenced in 2022/2023 or has continued during 2022/2023 to progress that action.
- Where a Key Action is marked as 'completed', it means that the Key Action has been achieved and there is no further activity required in the 2022/2023 financial year.

Measures of Achievement

A comment against the measures of achievement contained in the Strategic Plan are included in this document. They show Kadaltilla's progress against developing data and insights for the Adelaide Park Lands.

Measures of Achievement are marked as 'favourable movement' or 'unfavourable movement'.

- 'Favourable movement' indicates moderate to substantial progress of the Key Actions under each pillar of the Strategic Plan. It signals that the number of actions marked as 'not commenced' has decreased and/or the number of actions marked as 'completed' has increased compared to 2021/2022.
- 'Unfavourable movement' indicates limited to no progress of the Key Actions under each pillar of the Strategic Plan. It signals that the number of actions marked as 'not commenced' and/or 'completed' remains unchanged compared to 2021/2022...



Legend Definition

The legend below has been used throughout this document to provide an easy way to view the status of the Key Actions and Measures of Achievement.

Key Action – legend

- not commenced
- in progress
- ✓ completed

Measures of Achievement – legend

- favourable movement
- unfavourable movement





Summary of Review

- ☑ 1.1 Make Kaurna culture intrinsic to everything we do
- 1.2 Assist with Kaurna cultural mapping
- ☑ 1.3 Advocate for the featuring of the Adelaide Park Lands in Designed for Life, South Australian Tourism Commission, and other promotional campaigns
- ☑ 1.4 Host an annual community forum
- 1.5 Support the development of World Heritage listing nomination
- 2.1 Define, protect, and enhance landscape values and design qualities
- 2.2 Provide advice in relation to tree canopy cover, biodiversity and environmental sustainability and improvements
- 2.3 Regularly review River Torrens water quality, amenity, and activation
- ☑ 2.4 Increase the accessibility of information
- 3.1 Review and improve the Adelaide Park Lands Management Strategy which includes prioritisation of projects

- 3.2 Review of provisions to influence the Planning and Design Code including National Heritage overlay
- 3.3 Review the City of Adelaide Community Land Management Plans and State Government Management Plans
- 3.4 Advocate for State Heritage Listing
- 4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands
- 4.2 Engage with City of Adelaide and State Government including input into the Riverbank Masterplan (Karrawirra)
- 4.3 Review leasing and licensing and event management policies together with other relevant Park Lands use policies
- ✓ 4.4 Strengthen Kadaltilla's engagement with City of Adelaide, State Government, and adjoining Councils



Culture

Promote the cultural values of the Park Lands including Kaurna culture, heritage and wellbeing

favourable movement

Key Actions

☑ 1.1 Make Kaurna culture intrinsic to everything we do

Measures of Success

Each matter that comes before the Board considers Kaurna culture

Matters presented to Kadaltilla acknowledge the ongoing significance of Kaurna culture in the Park Lands, celebrate living Kaurna culture throughout the Park Lands, and/or recognise the role of the Park Lands as a significant meeting place for Aboriginal people. In the 2022/2023 financial period, there was one report dedicated to addressing Kaurna culture and two reports with recommendations that specifically addressed Kaurna culture.

To strengthen engagement with Kaurna Yerta Aboriginal Corporation (KYAC), City of Adelaide has implemented informal meetings with KYAC to discuss City of Adelaide projects at project inception and prior to formal consideration by the KYAC Board and Kadaltilla. This process will be supported further by the Kaurna Cultural mapping project that was commenced in late 2022 that aims to capture Kaurna Cultural Heritage through storytelling and documentation of cultural truths.

Consultation with the KYAC Board was undertaken in 2022, seeking a Kaurna community representative member and deputy member nominee. On 27 January 2023, following endorsement by Council and the Minister for Planning, the Hon Nick Champion MP, a Kaurna community representative member and deputy member, joined the Kadaltilla Board, consistent with the indigenous culture or reconciliation experience criterion.

As part of the Adelaide Park Lands Management Strategy (APLMS) review, a workshop was held with the KYAC Board in July 2022. In October 2022, a KYAC Board nominated member and deputy member joined the APLMS Project Steering Committee, which was established to consider all matters relating to the planning and governance activities for the APLMS Review. Subsequently, Walks on Country were undertaken on 2 May 2023 and 28 June 2023 with KYAC Board Members.

Focus for 2023/2024: Finalisation of the Stretch Reconciliation Action Plan 2021–2024 and cocreation of City of Adelaide's 11th Reconciliation Action Plan 2024–2028. The current plan will continue to guide the City of Adelaide in reconciliation actions. Significant actions include projects to install the Queen Iparrityi Statue in the CBD and to determine funding opportunities to install a memorial to Sir Douglas Nicholls.

1.2 Assist with Kaurna cultural mapping

Measures of Success

Kaurna cultural mapping used to inform Kadaltilla considerations

The Kaurna Voices Cultural Mapping project commenced in late 2022 and worked with a group of Kaurna Elders and Community members in late 2022 to create a written, visual and audio record of Kaurna Culture as it relates to the Adelaide Park Lands. The information has been combined with existing information on Kaurna Cultural Heritage (written and recorded) to develop a web resource. City of Adelaide is in the process of developing an interactive webpage that will celebrate Kaurna Culture in the Adelaide Park Lands and that will complement Council's commitment to reconciliation. Eight videos have been recorded with Kaurna Elders telling their stories relating to the cultural significance of the Adelaide Park Lands to the Kaurna people.

Focus for 2023/2024: The second stage of the Kaurna Voices Cultural mapping project is scheduled to commence in late 2023 and will build on the work already completed in the first stage of the project. It will continue to collect stories and videos relating to the cultural significance of the Adelaide Park



Lands and City to the Kaurna people. It will focus on places of cultural or social interest throughout the parks, including historic places related to Aboriginal use of the area.

1.3 Advocate for the featuring of the Adelaide Park Lands in Designed for Life, South Australian Tourism Commission, and other promotional campaigns

Measures of Success

Increased promotion of Park Lands in all tourism campaigns (City of Adelaide, South Australian Tourism Commission etc)

Throughout 2022/2023, the City of Adelaide promoted the Adelaide Park Lands on its web pages, such as experienceadelaidecom.au. City maps were available in the Visitor Information Centre, and information was included in the updated Adelaide Visitor Guide released in March 2023. Park Lands images have been used in various marketing campaigns, such as the leading image for the South Australian Visitor Information Conference in May 2023, and included in the Invest Adelaide prospectus print and digital tool that was launched in May 2023.

City of Adelaide ran numerous promotional campaigns where the Park Lands were part of the messaging or were the featured venue. The Adelaide Park Lands are promoted and maintained as popular outdoor venues of choice for local, national and international events, festivals and community celebrations. City of Adelaide worked with event organisers to showcase the Park Lands as a

destination, encouraging national visibility. The Park Lands hosted approximately 201 major (over 10,000 patrons) and medium sized events (over 1,500 patrons) in 2022/2023.

As an internationally recognised UNESCO City of Music, Adelaide has a strong commitment to supporting live music festivals. Eight major live music festivals were held in the Park Lands in 2022/2023, with Rufus Du Sol concert attracting 10,000 patrons.

The Adelaide Equestrian Festival returned for the first time since 2019 with a new 4-day format, reporting attendance of 37,000 patrons, which is an increase from 25,000 patrons in 2019. The event reported over \$5.2 million in new economic expenditure for the State.

Elder Park was utilised for the first time for the inaugural AFL Gather Round 'Festival of Footy', together with the Pinky Flat site, which recorded attendance of over 81,000 patrons over the weekend of 13–16 April 2023.

Major live music festivals, concerts, and events were held in the Adelaide Park Lands, with many of them being new to the City:

- Listen In Festival (October 2022)
- WellFest Adelaide (October 2022)
- Flower Day (October 2022)
- Harvest Rock Festival (November 2022)
- SidebySide Festival (November 2022)
- New Year's Eve Rymill Park Light Up (December 2022)
- Festival X (December 2022)
- Rufus Du Sol Concert (December 2022)
- Field Trip NYE Festival (December 2022)
- Wildlands Festival (January 2023)
- Yoga at Wellington Square (January 2023 December 2023)
- St Jerome's Laneway Festival (February 2023)
- Adelaide Fringe Garden of Unearthly Delights (February/March 2023)
- Youth Week (March/April 2023).

Focus for 2023/2024: Next year, the Adelaide Park Lands will feature in Welcome to Adelaide Packs, which are distributed to employees at businesses new to the city. Numerous promotional campaigns are planned aimed at promoting the Park Lands as a venue of choice for local, national and international events, festivals and community celebrations.

✓ 1.4 Host an annual community forum.

Action marked as complete in 2021/2022.

Measures of Success

One public forum held per year

The 2022 Annual Community Forum was held on Saturday, 20 August 2022 at the Plane Tree Centre, Adelaide Zoo. The theme of the forum was "Future Directions for our Park Lands" and sought the views of the community on the future of the Adelaide Park Lands. Engagement at the forum has informed the review of the Adelaide Park Lands Management Strategy.

The event was attended by approximately 100 members of the public, which is nearly double the attendance in 2021. The format of the forum was a drop-in session with themed Engagement Stations and various displays. Four keynote presentations were held across the day on World's best parks, preparing the Adelaide Park Lands for climate change, the role of sport in society, and changes in the use of cities and parks in the post-COVID environment. The day featured opportunities for people to provide input and feedback on the Park Lands, including information displays to stimulate interest and thinking.

Focus for 2023/2024: Kadaltilla will work on increasing its reach and diversity of voice in the 2023 Annual Community Forum by holding the forum in new locations and creating a new theme for engagement.

1.5 Support the development of World Heritage listing nomination

Measures of Success

Support tentative World Heritage listing submission end of 2021

City of Adelaide is partnering with the State
Government and local councils of the Mount Lofty
Ranges to progress a World Heritage nomination
that encompasses the Adelaide Park Lands and City
Layout and the rural settlement landscapes of the
Mt Lofty Ranges. The joint nomination recognises
the colonial settlement model and the settlement
system that enables a story to be told that includes
the impact of colonisation on Aboriginal people.
Truth-telling about the impact of colonisation on
Aboriginal people is an important and necessary part
of progressing the nomination.

Formal support was received from the Minister for Climate, Environment and Water, the Hon Susan Elizabeth Close MP, in January 2023 to prepare a Tentative Submission for the World Heritage bid.

Focus for 2023/2024: A new governance framework to progress the World Heritage tentative list submission will be implemented. An author group will be convened, and expert consultants engaged to prepare the Tentative Submission. There will be fostering of and development of an inter-agency approach to the World Heritage bid, including formally convening meetings for governance of the bid and developing governance reference groups, including for First Nations engagement.





Environment

Improve community connection with the natural and cultural landscape of the Park Lands

favourable movement

Key Actions

2.1 Define, protect, and enhance landscape values and design qualities.

Action marked as complete in 2021/2022.

Measures of Success

Conduct a landscape review to inform the next Adelaide Park Lands Management Strategy

In July 2022, a landscape review was completed, and it was utilised as a key briefing document for the Adelaide Park Lands Management Strategy (APLMS) review. Information on landscapes is being converted into a series of plans and spatial data layers.

Focus for 2023/2024: Landscape information and spatial data will be finalised for use within a digital APLMS, which will be hosted a City of Adelaide's website so it is widely accessible.

2.2 Provide advice in relation to tree canopy cover, biodiversity and environmental sustainability and improvements

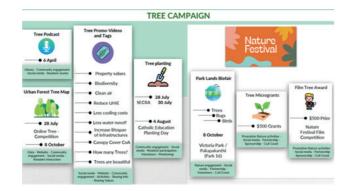
Measures of Success

Develop a better understanding of environmental values and trends

City of Adelaide launched a Tree Campaign in April 2023 with a Tree Podcast. The campaign aims to raise public awareness of the value and importance of trees within the City of Adelaide.

A public Urban Tree Map tool has been developed to enable communities to explore and interact with trees across the city and Park Lands. The online tool allows uses to search for tree species and learn about their height, canopy and age. The Urban Tree Map too will be launched in July 2023 as part of the Tree Campaign which will run through to October 2023.

City of Adelaide advocated for the SA Police Mounted Operations Unit to be located outside of the Adelaide Park Lands which resulted in an



alternative site to Golden Wattle Park/Mirnu Wirra (Park 21W). The decision protects the biodiversity in Golden Wattle Park/Mirnu Wirra (Park 21W) and ensures the Park Lands remain publicly accessible open space.

Investigations were undertaken into two of the Park Lands' wetlands, G S Kingston Park/Wirrarninthi (Park 23) and Victoria Park/Pakapakanthi (Park 16), for rare native fish hatcheries. Initial results suggest that both wetlands are suitable for certain species and could be utilised as rare native fish hatcheries.

Focus for 2023/2024: City of Adelaide will complete a comprehensive Park Lands biodiversity survey by June 2024. This will provide valuable data about species diversity in the Park Lands and how this has changed since the last survey in 2003.

2.3 Regularly review River Torrens water quality, amenity, and activation

Measures of Success

Board Members are well informed through regular updates

Water quality within the Torrens River has been regularly tested through the Australian Water Quality Centre, with Weekly Summer Monitoring and Monthly General Monitoring Programmes. City of Adelaide is an advisory member on the Green Adelaide Torrens Lake Cyanobacteria Advisory group whose aim is the prevention of Lake Closure due to blue-green algae blooms.

Ongoing partnerships with State agencies assist in the removal of weeds along Karrawirra Pari. The focus in 2022/2023 was on the removal of woody weeds, such as Ash, Palm, Black Berry, Willow, in the biodiversity areas of Bonython Park/Tulya Wardli (Park 27). This action has improved the condition of a Key Biodiversity Area and reduced the leaf litter and weed seeds that contaminate the Karrawirra Pari.

Focus for 2023/2024: City of Adelaide will continue to partner with the State Government in the management of carp and other invasive species, and to manage weed species. Where possible, partnerships will be leveraged for additional benefits to the River Torrens water quality, amenity, and activation.

☑ 2.4 Increase the accessibility of information

Measures of Success

Regular online Park Lands updates (inclusive of events, trends, gardens and botanical features and items dealt with at Kadaltilla) The City of Adelaide website hosts a dedicated Kadaltilla/Adelaide Park Lands Authority webpage which is regularly updated with news and events of Kadaltilla such as the Kadaltilla Annual Community Forum.

Key documents such as the Kadaltilla Business Plan and Budget, Kadaltilla Annual Report, and minutes and agendas are publicly available on the webpage.

Information relating to gardens and botanical features in the Park Lands is hosted on the Experience Adelaide website.

Focus for 2023/2024: A review of the Kadaltilla website will be undertaken to improve community access to information and increase promotion of the Park Lands.

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Management and Protection

Treat the Park Lands holistically with long term vision

favourable movement

Key Actions

 3.1 Review and improve the Adelaide Park Lands Management Strategy which includes prioritisation of projects

Measures of Success

An updated Adelaide Park Lands Management Strategy in an easy-to-use format with a series of (measurable and achievable) prioritised projects

One of Kadaltilla's principal responsibilities is to undertake a comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) at least once in every five years. The APLMS is the key document which guides the City of Adelaide and the State Government in their management and enhancement of the Adelaide Park Lands.

In March 2022, the initial stages of the review of the APLMS commenced and included investigation of contemporary drivers for the Park Lands such as Kaurna Culture, Societal Change, Activation, Best Practice Parks, Climate Change, Accessibility, and Smart Technology.

Extensive stakeholder and community consultation to inform the APLMS Update was undertaken between May and October 2022. It included a combination of online and in person consultation activities designed to reach a diverse range of people.

In September 2022, a Project Steering Committee with members from the City of Adelaide, State Government agencies, Kaurna representation, and adjacent councils was established. The Project Steering Committee has provided input into matters relating to the planning and governance activities for the APLMS review.

In February 2023, a locally based multidisciplinary consultancy was engaged to develop the APLMS in digital and print formats. The digital format will be highly interactive, with a strong emphasis on the visual and spatial elements of the Park Lands. The print format will contain an intuitive, logical and

easy-to-use structure for all users to access desired topics or sections of the APLMS quickly.

Focus for 2023/2024: The updated APLMS in digital and print formats is due to be completed in late 2023. In accordance with the *Adelaide Park Lands Act 2005 (SA)*, the revised APLMS will require the endorsement of Kadaltilla, Council, and the Minister for Planning, the Hon Nick Champion MP, prior to adoption. The revised APLMS will continue to guide Council and State Government projects through to 2025.

3.2 Review of provisions to influence the Planning and Design Code including National Heritage overlay

Measures of Success

Adelaide Park Lands Management Strategy informs Planning and Design Code and related policy for the Park Lands

Kadaltilla/Adelaide Park Lands Authority provided feedback to Council throughout 2022/2023 on proposed Code Amendments, such as the Adelaide Aquatic Centre Code Amendment and the Thebarton Brewery Port Road Code Amendment.

Council's submission to the Planning System Implementation Review in early 2023 advocated for further investment in greening via the use of the Planning and Development Fund. The Planning and Development Fund allows for investment in open space including the Adelaide Park Lands. Council's submission also advocated for encouragement of the use of a Local Design Review in the City of Adelaide, and the inclusion of vision statements in the Planning and Design Code (including the Adelaide Park Lands Zone).

Focus for 2023/2024: City of Adelaide and the State Government will continue to liaise with Kadaltilla during 2023/2024 in relation to future Code Amendments which relate to the Adelaide Park Lands.

3.3 Review the City of Adelaide Community Land Management Plans and State Government Management Plans

Measures of Success

Advice sought and provided for the preparation by the State Government of management plans for areas of Park Lands controlled by State Government

A Community Land Management Plan sets out Council's approach to using and managing community land on behalf of the community. Under the *Local Government Act 1999*, in the City of Adelaide, 'community land' is all local government land (except roads) that is under the care, control and management of the City of Adelaide, including the Adelaide Park Lands.

Council approved, for statutory consultation purposes, the consolidated draft Community Land Management Plans for the Adelaide Park Lands under the care and control of the City of Adelaide for release on 9 August 2022 subject to consultation with the Minister for Planning.

The Community Land Management Plans initially supported by Kadaltilla for consultation in July 2022 were subsequently revised because of the inclusion of multiple major State Government projects in the Park Lands, including the Adelaide Aquatic Centre in Denise Norton Park/Pardipardinyilla (Park 2), the Botanic High School in Frome Park/Nellie Raminyemmerin (Park 11), the new Women's and

Children's Hospital in Bonython Park/Tulya Wardli (Park 27) and Kate Cocks Park (Park 27), and the Riverbank Precinct in Helen Mayo Park (Park 27).

The updated Community Land Management Plans were approved in February 2023 for the purpose of community consultation. The Community Land Management Plan document structure envisages and facilitates changes to the individual Park plans in the future.

Focus for 2023/2024: City of Adelaide will report on the community engagement feedback on the Community Land Management Plans to the Kadaltilla/Adelaide Park Lands Authority and Council for consideration in the decision-making process.

☑ 3.4 Advocate for State Heritage Listing

Measures of Success

State Heritage listing achieved

The State Heritage listing of the Adelaide Park Lands and City Layout and associated Design Guidelines is the responsibility of the Department for Environment and Water (DEW). City of Adelaide provided informal feedback on the early drafting of the proposed listing.

Focus for 2022/2023: Pending release of State Heritage documents by the State Government, Kadaltilla and the City of Adelaide will provide formal advice.

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Advice

Function as the peak advisory body for policy, development, heritage and management of the Park Lands

favourable movement

Key Actions

✓ 4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands

Measures of Success

Advice of Kadaltilla is endorsed and adopted

City of Adelaide and State Government seek Kadaltilla's advice on plans, projects or policies that relate to the Adelaide Park Lands. Activities and developments that may affect the Park Lands are assessed for consistency with maintaining or enhancing a broad range of environmental, cultural, recreational and heritage values of the Park Lands.

Key advice in the 2022/2023 financial period includes:

- Support for the Community Sports Building and Landscape Concept Plan for Golden Wattle Park/ Mirnu Wirra (Park 21W)
- Support for Council to negotiate a lease agreement with the Adelaide Community Sports and Recreation Association over for the new building and associated playing fields in Golden Wattle Park/Mirnu Wirra (Park 21W)
- Support for the consolidated draft Community
 Land Management Plan for the Adelaide Park
 Lands under the care, control and management of the City of Adelaide for the purposes of consultation
- Support for the proposed Eastern Mound Redevelopment at Gladys Elphick Park/Narnungga (Park 25) by the South Australian Cricket Association (SACA)
- Endorsement of the Hutt Street Entry Statement
 Project concept plan and preliminary tree removal
 plan, on the understanding that the
 administration work towards increasing tree
 planting and the tree canopy cover
- Endorsement of the Kadaltilla 2020–2025 Strategic Plan Progress Update provided for financial year 2021/2022

- Approval to amend Kadaltilla/Adelaide Park Lands Authority's Strategic Plan 2020 – 2025 with updated branding
- Support for the continued development of the draft National Heritage Management Plan for the Adelaide Park Lands and City Layout
- Advice to Council and the State Government on the Adelaide 500 event consultation
- Support for Council entering into a five year lease agreement with the Adelaide Cricket Club and West Adelaide Raptors Soccer Club as joint lessees of the community sports facilities in G S Kingston Park/Wirrarninthi (Park 23)
- Approval of the draft 2023/2024 Kadaltilla/ Adelaide Park Lands Authority Business Plan and Budget
- Recommend to the State Government that they not proceed with the relocation of the SAPOL mounted operations unit to Mirnu Wirra, that they include the Adelaide City Council, Kaurna community representatives and biodiversity experts in the preparation of comprehensive feasibility studies of alternative sites, and that they liaise with Council as a matter of urgency to identify an interim and alternative permanent location
- Support for the draft Park Lands Lease and Licence Policy
- Endorsement of the draft Victoria Park/ Pakapakanthi (Park 16) Master Plan for the purposes of Council undertaking community consultation
- Recommendation to consider a reduction in the size of all Adelaide Aquatic Centre Redevelopment hard stand areas and the number of car parks, recommendation that all measures be taken to reduce the potential loss of up to 15 significant and/or regulated trees, and request of a commitment from the Department for Infrastructure and Transport to a net increase in the tree canopy in the area of the proposed lease
- Approval of the updated Kadaltilla Code of Practice
- Authorisation for the Presiding Member to write to the Chief Executive Officer of the South Australian

Motor Sport Board on behalf of Kadaltilla with its feedback to the consultation on the proposed area for the World Solar Challenge 2023 event and the proposed period of time that works for the event will cover

On 31 December 2022, the previous term of all Council appointed Kadaltilla Board Members expired. From October 2022 to January 2023, a public expression of interest process for position of Kadaltilla Board Member was undertaken. In December 2022 and January 2023, Council appointed new Kadaltilla Board Members in line with the knowledge, skills, and experience, as well as gender balance, that must be achieved on the Board as required by the *Adelaide Park Lands Act 2005 (SA)* including:

- biodiversity or environmental planning or management
- recreation or open space planning or management
- · cultural heritage conservation or management
- · landscape design or park management
- · tourism or event management
- · indigenous culture or reconciliation
- · financial management
- local government.

In June 2023, Kadaltilla adopted an updated Kadaltilla Code of Practice (the Code). It is to be read in conjunction with the *Adelaide Park Lands Act 2005 (SA), Local Government Act 1999 (SA)*, and Kadaltilla Charter.

The Code forms a key part of the governance framework to support Kadaltilla Board Members with the fulfilment of their obligations to Kadaltilla. The Code contains key procedural and operational matters to be observed. It was updated in June 2023 to recognise the rebranding of Kadaltilla, and following changes to the *Local Government Act 1999*.

Focus for 2023/2024: Kadaltilla will continue to advise on plans, projects or policies to the City of Adelaide and State Government that relate to the Adelaide Park Lands. Activities and developments that may affect the Park Lands will be assessed for consistency with maintaining or enhancing a broad range of environmental, cultural, recreational and heritage values of the Park Lands.

4.2 Engage with City of Adelaide and State Government including input into the Riverbank Masterplan (Karrawirra)

Measures of Success

Senior State Government Officers/consultants engage with Kadaltilla on Riverbank Masterplan (Karrawirra)

Discussions between the City of Adelaide and State Government regarding the Riverbank Masterplan (Karrawirra) have been undertaken, and the State Government has participated on the Adelaide Park Lands Management Strategy (APLMS) Project Steering Committee that has overseen the comprehensive review of the APLMS and future of the Riverbank Precinct.

In November 2022, changes occurred to the Riverbank Precinct with Helen Mayo Park (Park 27) changing from an Entertainment Subzone to an Adelaide Park Lands Zone.

Focus for 2023/2024: The focus during the next financial year will be strategic land use planning in collaboration with Kaurna representatives to help define principles for repurposing Helen Mayo Park (Park 27).

☑ 4.3 Review leasing and licensing and event management policies together with other relevant Park Lands use policies

Measures of Success

Kadaltilla initiates a policy review where deemed necessary

The Park Lands Lease and Licence Policy outlines the City of Adelaide's approach to managing its leasing and licensing arrangements on Community Land under its care and control within the Adelaide Park Lands for the benefit of the community. There are presently 61 Park Lands leases and licences in place.

In early 2022, a revised Park Lands Lease and Licence Policy was drafted that provides clarity and incorporates local government best practice recommendations including the introduction of an incentivised community lease and licence fee structure. In May 2022, the draft policy was supported by Kadaltilla and Council for the purpose of undertaking community consultation. Community consultation occurred between 24 May and 14 June 2022. A number of amendments were proposed to the Policy following

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community consultation, a subsequent Motion on Notice endorsed by Council, and further review of the document by Council Administration.

In April 2023, Kadaltilla supported the revised Park Lands Lease and Licence Policy. Once adopted by Council, this Policy will supersede the Adelaide Park Lands Lease and Licence Policy and Operating Guidelines adopted by Council in January 2016.

Focus for 2023/2024: The continued facilitation of events in the Park Lands which encourage care of the Park Lands and best practice event management. City of Adelaide will also refresh multi-year licences in 2023/2024 and take the revised Park Lands Lease and Licence Policy to Council for adoption. Once adopted, the revised Park Lands Lease and Licence Policy will have an immediate effect on the negotiation of new lease agreements. Most elements of the revised Park Lands Lease and Licence Policy inform the management of existing lease agreements, excluding agreed lengths of tenure, lease fees and any conditions unique to a particular agreement.

☑ 4.4 Strengthen Kadaltilla's engagement with City of Adelaide, State Government, and adjoining Councils

Measures of Success

Meetings with adjoining Councils to discuss Adelaide Park Lands Management Strategy and other current Park Lands usage related policy

Representatives from all adjoining Councils and the State Government have been members of the Adelaide Park Lands Management Strategy (APLMS) Project Steering Committee throughout 2022/2023.

In August 2022, the Mayor and CEO of each adjoining Council was invited to a workshop with Kadaltilla Board Members to discuss shared priorities and funding opportunities for the Park Lands and APLMS.

Focus for 2023/2024: In July 2023, Kadaltilla Board Members will take a tour of the new Women's and Childrens Hospital site in Bonython Park/Tulya Warldli (Park 27) to discuss the project's interface with the Park Lands. State Government representatives are invited to Kadaltilla activities, including the Annual Community Forum and Kadaltilla Board Meetings.

Following the conclusion of the APLMS review, a biannual meeting of representatives from all adjoining Councils and the State Government will be held to ensure continued engagement on the Park Lands.







Data and Insights

The Strategic Plan seeks to improve decision making for the Adelaide Park Lands through development of data and insights.

The eighteen data and insights topics highlighted by Kadaltilla in the Strategic Plan include:

- · Kaurna Cultural Mapping
- Use of Park Lands
- · Wellbeing dashboard
- Cultural tours
- · Attendances and visitation
- Mapping of carbon abatement sequestration
- · Landscape changes and sustainability
- · Built form and building footprints
- Changes in use
- · How the Park Lands have developed and changed

 Projects and policies assessed and recommended by Kadaltilla

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- · Mapping of projects and investment
- Community wants and needs
- Heat mapping
- Biodiversity
- Metrics relating to % of tree canopy
- Net Gain/loss of Park Lands
- Extent of Leases and licences.

In 2022/2023, no data and insights topics were presented to the Kadaltilla Board.

